Report for: Cabinet – 13<sup>th</sup> September 2022

Title: 2022/23 Finance Update Quarter 1 (Period 3)

Report

Authorised by: Jon Warlow – Chief Finance Officer & Section 151 Officer

**Lead Officer:** Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

Ward(s) Affected: N/A

Report for Key/ Non-Key Decision Key

#### 1. Introduction

- 1.1 This budget report covers the position at Quarter 1 (Period 3) of the 2022/23 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings.
- 1.2 The 2022/23 Budget and 2022/2027 Medium Term Financial Strategy (MTFS) report agreed by Full Council in March 2022 recognised the level of pressures faced by the care services particularly in the light of on-going demand, increased complexity of cases and the exposure to upward inflationary pressures. In response, an additional £13.7m was added to these services (£6.6m Children's; £7.1m Adults). Additionally, due to the upward inflationary trends in the economy, budgetary assumptions for both pay and non-pay were augmented.
- 1.3 Despite this strategy, the economy overall has been impacted by the growing cost of living crisis, rising interest rates and inflation rising significantly in the areas of food, fuel, and utilities therefore, as at Quarter 1 (Qtr1) the overall forecast GF variation from budget for the year stands at £15.7m with £10.1m attributable to non-delivery of agreed MTFS savings and £5.6m base budget pressures. The two care services account for £13.9m of the projected overspend as they continue to be adversely impacted by the direct and indirect consequences of the pandemic on demand as well as increased cost of placements. Identifying mitigations in these predominately statutory services will be challenging however, the service leads continue to review the service provision to reduce demand whilst meeting needs through innovative and efficient ways. Aside this, the Council must intensify its planned actions to identify all possible opportunities to offset this spend as far as possible before year end. Detailed mitigating actions to bring spend in line with budget to be presented at Qtr2.
- 1.4 No new budget reductions were agreed for 2022/23 in line with the agreed financial planning strategy in recognition of the extensive existing savings programme. In total there are £20.5m GF savings to be delivered this financial year and at Qtr1 only 51% is on track, leaving a £10.1m pressure.
- 1.5 In the light of the challenging financial environment in the Council and wider economy, officers are working to identify early opportunities for savings delivery. This is even

more crucial against the cost of living pressures, increasing demand and the backdrop of inflation. The latter is becoming increasingly concerning as it is a pressure outside the Council's direct control but is having very real impacts on both revenue and capital expenditure and plans. This is a national issue but it's impact on the financial plans of the authority cannot be ignored.

- 1.6 The Council's resilience to future years challenges will be strengthened by further improvements to the in-year position.
- 1.7 The DSG forecast at Qtr1 is £3.8m above budget an improvement on the position at Qtr1 last financial year (£6.5m). Work is underway on a DSG Management Plan (Safety Valve programme) with the Department for Education (DfE) which looks to identify strategies to bring spend more in line with agreed budgets over the short to medium term. This is covered in a further report to this meeting.
- 1.8 The spend forecast against the 2022/23 capital programme, covering both GF and HRA, at Qtr1 is £421.6m (72.0%) of the revised budget, excluding enabling budgets which are held to allow the Council to respond to opportunities.

#### 2. Cabinet Member Introduction

- 2.1 In my last report on the 2021/22 financial outturn, I highlighted the budgetary pressures expected to bear down on the Council this financial year predominately from external factors such as the economic landscape and continuing demand for services. Unfortunately, the full year estimated spend levels reported at Qtr1 are showing just how significantly these factors are impacting on our financial plans.
- 2.2 With growing levels of inflation, and wider economic pressures unlikely to abate to any extent this financial year we must ensure that we maximise the delivery of our challenging savings programme whilst focusing on mitigating actions that will bring down the current spend estimates. Directors have been tasked with revisiting all current plans and looking for options to contribute efficiencies as well as re-assessing how they can gain more traction on the delivery of savings programmes. It seems very unlikely that economic stability at a national level will be achieved in the short or even medium term, so we must focus now on actions that are in our control to stabilise the budget position as far as possible this year. Therefore enabling us to have the best starting position for next year's Budget and MTFS.

#### 3. Recommendations

Cabinet is recommended to:

- 3.1. Note the forecast total revenue outturn for the General Fund of £15.7m comprising £5.6m base budget and £10.1m (51%) savings delivery challenges. Note that Directors are developing actions to bring the forecast down before the end of the year. (Section 6, Table 1 and Appendices 1 & 3).
- 3.2. Note the net DSG forecast of £3.8m overspend. (Section 6 and Appendix 1).
- 3.3. Note the net Housing Revenue Account (HRA) forecast a breakeven at this time in the year (Section 6 and Appendices 1 and 2).

- 3.4. Note the forecast GF & HRA Capital expenditure of £337.6m in 2022/23 (excluding enabling budgets) which equates to 72% of *the revised* capital budget (Section 8 and Appendix 4).
- 3.5. To note the debt write-offs approved in Quarter 1 2022/23 (Appendix 7).
- 3.6. To approve the extension of the current loan to the Credit Union as set out in section 6.2.10 6.2.13.
- 3.7. To approve the drawdowns from the Transformation reserve as set out in sections 6.2.14 6.2.16.
- 3.8. To approve the revenue budget virements and receipt of grants as set out in Appendix 6.
- 3.9. Approve the proposed budget adjustments and virements to the capital programme as set out in Table 2 and Appendix 6.

#### 4. Reason for Decision

4.1 A strong financial management framework, including oversight by Members and senior management, is an essential part of delivering the council's priorities and statutory duties. This is made more critically important than ever as a result of the on-going financial implications placed on the Council by the Covid-19 crisis and the uncertainties surrounding the wider economic outlook.

## 5. Alternative Options Considered

5.1 The report of the management of the Council's financial resources is a key part of the role of the Director of Finance (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

## 6. Revenue Outturn

6.1 Table 1 below sets out full year projections at Directorate level against agreed budgets and MTFS savings and the forecasts against the DSG and HRA budgets.

Table 1 – Revenue Budget Monitoring Forecast for Quarter 1 2022/23

#### **P3 Draft Position**

				Non	
	Revised			Delivery-	Total Full
	2022/23	Total Full	Base Budget	MTFS	Year
	Full Year	Year	Pressure /	Savings	Variance at
Management Area	Budget	Forecast	(Saving)	Challenge	P3
	£'000	£'000	£'000	£'000	£'000
Children's Services	64,286	68,989	4,703	0	4,703
Adults, Health & Communities	112,447	121,700	3,494	5,758	9,252
Environment & Neighbourhoods	18,752	18,798	(903)	949	46
Placemaking & Housing	6,825	6,564	(335)	74	(261)
Culture, Strategy & Engagement	11,997	13,693	1,262	433	1,695
Corporate Budgets	48,608	48,868	(2,620)	2,880	260
General Fund Total (before	262,916	278,612	5 602	10,094	15 606
funding & DSG)	202,910	270,012	5,602	10,094	15,696
External Finance	(262,924)	(262,924)		0	
General Fund Total	(8)	15,688	5,602	10,094	15,696
DSG	()	3,814	3,814	0	3,814
HRA				0	
Haringey Total	(8)	19,502	9,416	10,094	19,510

#### 6.2 **General Fund Forecasts**

- 6.2.1 A forecast budget pressure of close to £16m at Qtr1 is extremely concerning and it is incumbent on all Directors and lead members to focus on increasing the pace in delivery of agreed savings, identifying where spend can be delayed, alternative savings identified or where new initiatives can be brought forward.
- 6.2.2 A detailed piece of work is underway to review the approved capital programme which may deliver some savings against borrowing costs.
- 6.2.3 Some of the forecast overspends are being driven by the inflationary cost pressures in the marketplace, particularly a feature for the care services. Energy cost forecasts in the GF are within agreed budgets however, a further, yet un-forecast pressure is emerging on the officer pay award for 2022/23. The proposal is currently with the Unions but, if agreed, will exceed the current allowance built into the budget by an estimated £1m. Government is being lobbied for additional funding by the local government sector to cover this pressure.
- 6.2.4 The financial planning process leading to the approval of the 2022/23 Budget sought to recognise and respond to the increased demand seen particularly in social care budgets across the previous year as well as a recognition of the inflationary pressures across the piece. Consequently, significant additional resources were built into the budget however, these are now proving insufficient due to the unprecedented rise in cost of living crisis, inflation and interest rate.

6.2.5 A detailed analysis at directorate level is attached in Appendix 1 along with relevant commentary.

## MTFS Savings Delivery

- 6.2.6 Officers continue to monitor delivery of all agreed MTFS savings as part of their monthly budget monitoring processes. At Qtr1 only £10.1m (51%) of the 2022/23 savings programme is forecast to deliver. Appendix 3 provides a detailed RAG rated analysis by Directorate. Services also continue to monitor deliverability of savings agreed for 2023/24 and beyond.
- 6.2.7 Directors to date have identified close to £5m mitigations to offset the delivery challenges. Of this mitigation, £4m is shown as reducing the base budget pressure with the remaining £1m reducing the non-delivery of MTFS savings in Table 1 above. Senior officers are continuing to actively seek further mitigations.
- 6.2.8 This work will help the Council's resilience and aid future financial planning.

## **Credit Union Loan Extension**

- 6.2.10 The London Capital Credit Union (LCCU) is an organisation which operates in the boroughs of Brent, Barnet, Camden, City of London, Enfield, Hackney, Haringey, Islington or Waltham Forest. The credit union aims to provide loans at affordable levels: lower than those that would be offered by other profit making organisations.
- 6.2.11 Haringey has historically provided a subordinated loan to the LCCU. A subordinated loan is a loan which ranks below other debts when an organisation enters into liquidation. This loan was most recently renegotiated in 2017, when a non interest bearing £400,000.00 loan was agreed, repayable in five equal instalments between 2023 2027. The LCCU have requested that the Council consider extending the existing loan for 10 years beyond its current end date as commencing repayment next year will reduce the level of savings the credit union can accept and in turn the amount of lending they can provide to their members.
- 6.2.12 The Council has taken a number of measures to support the financial health of residents in recent years, and clearly the Council and LCCU have shared aspirations in the desire to minimise the level of residents' income which leaves the local economy through high cost interest payments to profit making lenders. Continuing the support provided to the LCCU can also be viewed as being aligned to the Council's Community Wealth Building approach. LCCU currently has around 15,000 members, with c. 6,000 or just over 1/3rd being Haringey residents.
- 6.2.13 Given the benefits of the current loan and the ramifications to their ability to lend if the loan is reduced at this time, it is proposed that the loan be extended to 2037 with repayments between 2033 -2037.

## **Transformation Reserve Drawdown**

- 6.2.14 The Director of Finance recommends the following drawdowns from the Transformation reserve. This funding will provide one-off support for delivering some key programmes of activity for the Council.
- 6.2.15 Waste and Cleansing Services Commissioning review strategy: The Director of Finance has already approved a drawdown of £0.250m this financial year to enable the work on this programme to commence. Cabinet are requested to approve a further £0.250m which will enable the service to deliver the first two stages of the programme. The Council currently spends c.£19m annually on its current contract with Veolia which has been in place for 11 years. The proposed stage one work will focus on discovery and data collation which will lead to the development of a new Waste Strategy covering the period up to 2032 and identify new service delivery options at which stage a detailed paper will be taken to Cabinet for a decision on how to proceed with proposed new service model going live from April 2025.
- 6.2.16 **Safety Valve Programme:** This is a national programme driven by the DfE working with local authorities to address the on-going demand pressures against the current funding for High Needs Block as well as looking to address accumulated deficits on DSG which for Haringey total £21m. This activity cannot be met from existing resources therefore, Cabinet is recommended to approve a drawdown of up to £0.270m from the Transformation reserve this financial year. A case is being made for this cost to be funded by the DfE however, it is imperative that work commences ahead of any decision on this.

#### 7 Debt and Write Offs

7.1 Appendix 7 provides a summary of the debts written off in Qtr1 totalling £0.515m. These have been approved by the Director of Finance and / or Lead member for Finance as prescribed in the Financial Regulations and all are adequately provided for.

## 8 Capital Expenditure Forecast at Quarter 1

8.1 The capital budget set by Council in March 2022 has been refreshed to incorporate the carry forwards agreed by Cabinet in July 2022 and the results of a re-profiling exercise. The revised capital programme is set out in Table 2 below, along with the Q1 actual and forecast outturn.

Directorate	2022/23 Revised Full Year Budget	Adjustments	2022/23 Revised Full Year Budget (after adjustments)	• • • • • • • • • • • • • • • • • • • •	2022/23 Full Year Budget Variance
	£'000	£'000	£'000	£'000	£'000
Children's Services	40,193	0	40,193	38,278	-1,915
Adults, Health & Communities	26,564	-13,313	13,251	11,119	-2,132
Environment & Neighbourhoods	37,288	-3,419	33,869	27,707	-6,162
Placemaking & Housing (Excl.					
Enabling Budgets)	104,652	-41,840	62,812	57,244	-5,569
Culture, Strategy & Engagement	61,631	-26,776	34,855	15,818	-19,037
General Fund Total	270,328	-85,348	184,980	150,166	-34,814
HRA - Housing Revenue Account	284,374	0	284,374	187,444	-96,930
Total	554,702	-85,348	469,354	337,610	-131,744
Enabling Budgets					
Placemaking & Housing	259,505	-131,903	127,602	83,962	-43,640
Enabling budgets include the following co	pital schemes:	421, 429, 4003, 4006,	509 & 512		
OVERALL TOTAL	814,207	-217,251	596,956	421,572	-175,385

8.2 As part of the regular management of the capital programme three changes are proposed and are summarised in the following table and show that if agreed, will reduce the overall capital programme by £48.027m over the MTFS period as set out below

	Capital Programme Reduction											
		2022/23	2023/24	2024/25	Total							
		£'000	£'000	£'000	£'000							
Scheme	Ref. No.											
Headlease Acquisition	4006	7,377	13,000	O	20,377							
Wood Green Library & Customer Se	470	14,000	7,000	6,000	27,000							
Reimagining Our Library offer	652	650	0	0	650							
Total		22,027	20,000	6,000	48,027							

- 8.3 The Acquisition of Headleases budget was created to enable the Council to acquire these in an effort to make savings in rent payable. All the head lessors have been contacted and have either declined to sell or demanded sums such that the acquisition would not be financially viable. It is proposed to delete the residual budget of £7.377m for 2022/23 and £13m in 2023/24, an overall reduction of £20.377m.
- The Wood Green Library and Customer Service Centre scheme has been superseded by the Civic Centre expansion project and the work reviewing the overall presence of the Council in the Wood Green area. This review work is ongoing and once it has been developed to the appropriate stage, will be brought back to Cabinet for decision. It is therefore proposed to remove this budget of £14.188m in this financial year, and £7m in 2023/23 and £6m in 2024/25.
- 8.5 The Council has invested considerable sums in refurbishing its libraries over the last few years and no further provision is deemed to be required in the programme and it is therefore proposed to remove the £0.650m Reimaging Our Libraries Offer budget in this financial year.

The rationale for the budget adjustments is set out by Directorate in **Appendix 4** along with details of the key drivers of the Qtr1 year end variance.

## 9 Statutory Officers Comments

#### **Finance**

9.1 This is a report of the Director of Finance and therefore financial implications have been highlighted in the body of the report. The factors with which the authority is having to contend give rise to this exceptional and concerning level of forecast overspend, and there are growing inflationary and wider economic pressures. Therefore, the Council needs to ensure that it maximises its delivery of its existing savings plans and continues to develop additional mitigating actions in 2022/23 that would help bring the down the in year adverse forecast variance. It is also ensuring that it is increasing its control focus on major costs areas, including staff costs, contract costs—and capital spend. These actions are also important to give the Council its best starting position for its new year's Budget and MTFS, which will clearly be very challenging for this and many other councils.

## **Strategic Procurement**

9.2 Strategic Procurement notes the contents of this report and will continue to work with services to enable cost reductions.

#### Legal

- 9.3 The Head of Legal & Governance has been consulted on this report and makes the following comments.
- 9.4 The Council is under a duty to maintain a balanced budget. Pursuant to section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year.
- 9.5 The Council must act reasonably and in accordance with its statutory duties and responsibilities when taking the necessary action to reduce the overspend. The Council is facing an unprecedented situation due to the pandemic and there is a risk of the financial impact on the Council if the government does not provide the Council with sufficient funding in year to cover the Council's costs due to the pandemic. That said, Members can take comfort from the assurance on funding set out at paragraph 6.2.6 of the report.
- 9.6 Pursuant to the Executive 'Financial management and resources' function set out at Part Three, Section C of the Constitution, the Cabinet is responsible for approving both virements and debt write offs in excess of certain limits as set out in the Financial Regulations at Part Four, Section I, Regulations 5.31 / 5.32 & 8.15(c) respectively.

- 9.7 Pursuant to Part Four, Section J (Contract Procedure Rules Rule 17.1) of the Constitution, the Cabinet is responsible for approving grants from external bodies above £500,000.
- 9.8 In light of the above, coupled with the Equality Act 2010 comments below, there is no legal reason why Cabinet cannot adopt the Recommendations contained in the report.

#### Equalities

- 9.9 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
  - Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
  - Advance equality of opportunity between people who share those protected characteristics and people who do not
  - Foster good relations between people who share those characteristics and people who do not.
- 9.10 The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.
- 9.11 Although it is not enforced in legislation as a protected characteristic, Haringey Council treats socioeconomic status as a local protected characteristic.
- 9.12 This budget report covers the position at Quarter 1 (Period 3) of the 2022/23 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings.
- 9.13 It also includes proposed budget virements or adjustments. The recommendations in the report are not anticipated to have a negative impact on any groups with protected characteristics. In addition to this the Councils saving programme is subject to an equality assessment, which acts to mitigate against any potential impacts for those living and working in the Borough.

## 9 Use of Appendices

Appendix 1 – Directorate Level Forecast

Appendix 2 – HRA Forecast

Appendix 3 – MTFS Savings Delivery

Appendix 4 – Capital Programme Level Forecast

Appendix 5 – 2021/26 Revised General Fund (GF) Capital MTFS Budget

Appendix 6 – Virements (Revenue and Capital)

Appendix 7 – Debt Write Off

10 Local Government (Access to Information) Act 1985

10.1 For access to the background papers or any further information, please contact Frances Palopoli – Head of Corporate Financial Strategy & Monitoring extn 3896

Directorate Level Forecast P3 Appendix 1

Directorate Level Forecast P3			Appendix 1
Management Area	Revised	P3	P3 Forecast to
	2022/23 Full Yr	Full Year	Full Yr Budget
	Budget	Forecast	Variance
CORPORATE BUDGETS	48,608,147	48,868,369	260,222
CORPORATE BUDGETS - NON SERVICE	46,348,871	46,470,126	121,255
CORPORATE BUDGETS - SERVICE	2,259,276	2,398,243	138,967
Legal & Governance	2,620,288	2,620,288	0
Chief Executive Corporate Finance	303,649 -664,661	303,649 -525,694	0 138,967
Corporate Finance	-004,001	-525,694	130,907
DIRECTOR OF CULTURE, STRATEGY & ENGAGEMENT	11,997,343	13,692,566	1,695,223
Strategy & Communication	427,183	359,005	-68,178
Human Resources	1,324,004	1,464,719	140,715
Digital Services	85,669	83,957	-1,712
Corporate & Customer services	5,275,323	6,107,183	831,860
Transformation & Resources	451,342	451,342	0
Libraries	3,682,149	4,385,531	703,382
Culture, Museums & Archives	751,673	840,830	89,157
DIRECTOR OF ENVIRONMENT & NEIGHBOURHOODS	18,751,938	18,797,647	45,710
Parking & Highways	-2,546,377	-2,982,663	-436,285
Community Safety, Waste & Enforcement	17,089,793	17,421,494	331,701
E&N Management & Support	2,022,051	1,962,051	-60,000
Parks & Leisure	2,137,664	2,146,682	9,018
Operational Facilities Management	48,807	250,083	201,276
DIRECTOR OF ADULT, HEALTH & COMMUNITIES	112,447,270	121,699,558	9,252,288
Director of Adult & Social Services	71,982,140	79,904,178	7,922,038
Housing Demand	8,440,586	9,730,063	1,289,477
Director of Public Health	17,957,145	17,957,145	0
Assistant Director for Commissioning	14,067,399	14,108,172	40,773
DIRECTOR OF CHILDREN'S SERVICES	64,286,169	68,989,179	4,703,010
Director of Children Services	2,496,382	2,566,155	69,773
Commissioning	3,336,933	3,466,350	129,417
Prevention & Early Intervention	12,382,105	14,553,972	2,171,867
Children & Families	42,887,506	45,295,302	2,407,796
Assistant Director for Schools	3,183,243	3,107,401	-75,842
PLACEMAKING & HOUSING	6,824,873	6,564,295	-260,578
Director of Housing_Regen_Place	190,862	190,862	0
Capital Projects and Property	-1,578,185	-1,578,185	0
Planning_Building Standards & Sustainability	3,144,358	3,098,962	-45,396
Regeneration & Economic Development	4,716,712	4,516,712	-200,000
Housing	351,126	335,944	-15,182
MANAGEMENT TOTAL	262,915,739	278,611,615	15,695,875

Further detail on the key drivers of the Directorate variances follow:-

**CORPORATE BUDGETS** 

Over budget £0.260m

Corporate Budgets (Service) are projecting an overspend at Qtr1 of £0.260m which is largely due to staffing pressures in Corporate Finance, underachievement of income in Legal services offset by small savings in corporate budget lines.

#### **CULTURE, STRATEGY & ENGAGEMENT**

Over budget £1.695m

Culture, Strategy and Engagement are projecting an overspend at Qrt1 of £1.695m. The key variances are as follows:

Corporate and Customer Services: £0.832m overspend

The key pressure is in Benefits (£0.631m) where the Service is experiencing COVID/resilience staffing pressures to clear backlogs at the same time as receiving a reduced level of DWP grant. The ongoing demand pressures on the service have also resulted in delays to the realisation of now historic Customer First savings. The other driver of the overspend is in Customer Services (£0.243m) where additional staffing is required to meet demand pressures relating to parking, Low Traffic Neighbourhoods (LTN's) and the Council Tax/Energy rebate. The Service is seeking to have the majority of these costs funded but is awaiting further clarification.

## Libraries: £0.703m overspend

The pressure in Libraries is driven by undelivered MTFS savings for additional income (£0.365m) as a result of the required capital works not proceeding during the pandemic, ongoing staffing pressures to meet operational need (£0.165m) and premises-related pressures (£0.110m) including higher energy costs.

## HR: £0.141m overspend

This is a pressure within the Electoral Registration Service where printing and postage budgets are no longer sufficient to address the basic statutory activities that the team must carry out as a result of the individual elector registration process.

#### **ENVIRONMENT & NEIGHBOURHOODS**

Over budget £0.046m

Environment & Neighbourhoods Directorate is forecasting an overspend of £0.046m at Qtr1.

Parking & Highways is forecasting an underspend of £0.437m at Qtr1. This is mainly due to an improvement in in-year Moving Traffic Enforcement income; partly off-set by shortfall to pay and display and permit income and non-delivery of clamping and removal savings. These have partly been caused due to delays to implementation of new schemes and systems; for which the service will continue to analysis data to establish whether this will continue beyond this financial year and whether further cost reduction can be achieved to mitigate this.

Community Safety, Waste & Enforcement is forecasting an overspend of £0.342m at Qtr1. This mainly due a shortfall in Fixed Penalty Notice enforcement, CCTV recharges, street trading and licencing income; partly off-set by staffing vacancies and over-achievement in other regulatory service income. The service will continue to review current Service Level Agreements to ensure that they recover all appropriate costs and review current enforcement policy and intelligence to ensure focus on where resources are best concentrated.

Operational Facilities Management is forecasting an overspend of £0.201m at Qtr1. This is mainly due to a delay in implementing a restructure in the service due to on-going harmonisation of staff Terms and Conditions.

### **ADULTS, HEALTH & COMMUNITIES**

Over budget £9.252m

Adults and Health is forecast to spend £121.699m against a budget of £112.447m which is an adverse variance of £9.252m at Q1. Adult Social Services and Housing Temporary Accommodation account for most of the overspend, and Commissioning and Public Health are projected to spend to budget.

Adult Social Care Q1 adverse variance is £7.922m which consists of £2.701m overspend across Older Peoples, £3.195m in Learning Difficulties and £2.347m in Mental Health. There has been substantial demand and activity which has hit the system, including a large portion of backdated packages that is driving the overspend position. High-cost transition clients and high complexity clients are adding to the pressure. The service is projected to deliver £4.839m of the £5.325m combined corporate savings target (22/23 target plus 21/22 slippage), and £0.271m of the £4.449m combined demand mitigation target. There is a further £1.000m one-off recovery of aged debt that will contribute to savings.

Increasing pressures and strain on services has impacted previously agreed savings delivery but the service has persevered to identify other mitigations to address these shortfalls. The service is fully aware of the pressures and complexities in Adult Social Care and has developed a plan to target these.

Learning Disabilities overspend, a review is currently being carried out on the top 30 high-cost packages, the Day Care commitments and the Transport arrangements are also being reviewed.

Mental Health overspend - Two additional members of staff are being recruited, to review the Mental Health care packages, focusing on top 44 high-cost placements and seeking additional joint funding.

Integrated Care – A review on process will be undertaken in August, this will also include the reablement care packages and the transition to long term care.

Several project groups are being set up to monitor and track progress of the above activities. With the changes in Hospital Discharge Funding from the ICB, Hospitals and reablement are ensuring that cases discharged from hospital are appropriate and via the correct pathway. This has seen a significant reduction in new reablement packages of care and a reduction in the average cost per week. Resource has also been increased in the team to progress reablement packages to long term care or end the service. This has seen a positive movement of £0.266 from P1-P2.

**Adults Commissioning** overall variance at Q1 is £0.042m which is comprised of circular rents.

**Adults Public Health** is projected to break even.

**Housing Demand** Temporary Accommodation is £1.289m overspent at Q1. Although the number of households living in temporary accommodation is falling the overall cost of TA is not. This is due to a loss of TA units that sit within the HRA and a challenging TA market. The expectation is that the Homelessness Prevention Grant funding would cover any overspend in the TA budget. However, current commitments held against the HPG mean this isn't possible leading to an overall shortfall of £1.7m.

We are currently reviewing all of our HPG commitments with a view to minimising expenditure within year so that more of the TA overspend can be offset. We expect to see an improved position in P4 as a result of this work. The most significant call on the HPG is the offset of HB subsidy resulting from the way TA rents are treated and a joint piece of work is needed to check that the projected subsidy offset amount of £3.5m is correct.

It should be noted that there is an additional risk of reduced funding from hospital discharge scheme and numerous provider uplifts above budgeted growth. The impact and pressure are likely to change over the coming months as we begin to understand the long-term implications. This poses additional risk to the budget position for 2022/23 and beyond.

#### CHILDREN'S SERVICES

Over budget £4.703m

At Qr1, Children and Young People Services reporting a pressure of £4.703m.

Safeguarding and Social Care is reporting a pressure of £2.4m. Data shows that over the last eighteen months our rate of referrals have remained above average and they are currently 24% higher than at the end of March 2022. This is resulting in an increase in social child protection work activity. The service also has more children in need where the primary need is 'families in acute stress' –the proportion of children with this need has risen from 18% in 20/21 to 30% over the last six months.

The key actions are in place to address budget pressures, these include delivering the existing MTFS savings and stretching targets to achieve more wherever possible.

Early Help and Prevention service is reporting a pressure of £2.2m which remains a combination of SEN transport pressures (£2m) and funding for our children centre provision (£0.2m).

We are seeing inflationary pressures across SEN transport driven by more children eligible for transport and rising fuel costs.

#### **PLACEMAKING & HOUSING**

Under budget -£0.261m

Placemaking and Housing are reporting a favourable variance at Qtr1 of £0.261m This is mainly due to additional income from eligible expenditure chargeable to capital projects in Regen of £0.200m.

DEDICATED SCHOOLS GRANT (DSG)

Over budget £3.814m

Using high level assumptions on demand growth, mitigation of demand growth and inflation estimates the DSG is forecasting being £3.814m overspent for 2022/23. The overspend is forecasted solely within the High Needs Block.

The main driver for the pressure in the High Needs block remains the increasing number of Education, Health and Care Plans (EHCP) in recent years. Approximately 25% of our children who are looked after have an EHCP. Where we have children who are looked after with an EHCP and who require an out of borough placements e.g. specialist residential, the social cost is higher than in borough.

Haringey has been invited to make an application to participate in the 2022/23 'safety valve' programme whereby funding is provided to eliminate historic DSG deficits where lasting sustainability and reaching an in-year balance can be demonstrated for its High Needs Funding budget. The cost of the proposed current year's activity has been addressed in recommendation 3.7 of this report. The Safety Valve Programme report, also on tonight's Cabinet agenda, proposes that the ongoing annual cost of this project will be taken into account in the preparation of the next future years' Medium Term Financial Strategy.

The DSG reserve is ringfenced and currently sits outside the council's general fund reserves

Table 4 – DSG Position Quarter 1

Blocks	Revised Full Year Budget	Q1 2022/23 Full Year Forecast	
	£'000	£'000	£'000
Schools Block	135,050	135,050	0
Central Block	2,785	2,785	0
High Needs Block	50,574	54,388	3,814
Early Years Block	19,217	19,217	0
E40000	-207,625	-207,625	0
Total	0	3,814	3,814

#### DSG cumulative deficit at Quarter 1

Blocks	Opening DSG deficit at 01/04/22	Q1 2022/23 Full Year Forecast variance	Drawdown request	Q1 Full Year Forecast deficit at 31/03/23
	£'000	£'000	£'000	£'000
Schools Block	0	0	0	0
Central Block	0	0	0	0
High Needs Block	21,600	3,800	0	25,400
Early Years Block	-900	0	tbc	-900
Total	20,700	3,800	0	24,500

## HOUSING (Housing Revenue Account - HRA)

On budget £0.0m

The Housing Revenue Account at Qtr1 2022/23 reports an end of year Outturn variance of breakeven (nil) variance, the budgeted surplus is £8.889m.

This Qtr1 year to date variance is largely driven by the current rental income collection performance. A wide ranging and fully detailed strategic income collection action plan has been produced to improve, monitor and increase performance in this important area, to bring it in line with the current full year forecast.

Table 3 – HRA Budget Forecast (Quarter 1)

HRA Budget 2022/23 - Q1	2022/23 Revised Budget	Q1 2022/23 Forecast	Q1 2022/23 Forecast Variance
	£000's	£000's	£000's
UE0721 Managed Services Income TOTAL	(112,396)	(111,440)	956
UE0722 Managed Services Expenditure TOTAL	14,172	14,410	238
UE0731 Retained Services Expenditure TOTAL	89,335	88,141	(1,195)
Balance excluding HRA budgeted surplus	-8,889	-8,889	0
Surplus HRA Services (within Retained)	8,889	8,889	0
Balance of HRA Account	0	0	0

HRA BUDGET 2022/23 - Q1	2022/23 Revised Budget	Q1 2022/23 Forecast	Appendix 2 Q1 2022/23 Forecast Variance
11KA BODGLI 2022/23 - Q1	£000's	£000's	£000's
H39404 Service Charge Income - Hostels	(320)	(190)	130
H39002 Rent - Hostels	(2,022)	(1,196)	826
H39001 Rent - Dwellings	(86,598)	(86,598)	-
H39101 Rent - Garages	(744)	(744)	-
H39102 Rent - Commercial	(756)	(756)	-
H39103 CBS - Lease Rental Income	(2,329)	(2,329)	-
H39201 Income - Heating	(641)	(641)	-
H39202 Income - Light and Power	(1,065)	(1,065)	-
H39301 Service Charge Income - Leasehold	(7,850)	(7,850)	-
H39401 Serv Chglnc SuppHousg	(1,522)	(1,522)	-
H39402 Service Charge Income - Concierge	(1,812)	(1,812)	-
H39405 Grounds Maintenance	(2,290)	(2,290)	-
H39406 Caretaking	(2,015)	(2,015)	-
H39407 Street Sweeping	(2,432)	(2,432)	-
UE0721 Managed Services Income	(112,396)	(111,440)	956
\$14400 Supported Housing Central	297	297	-
H31300 Housing Management WG	24	24	-
H32300 Housing Management NT	29	29	-
H33300 Housing Management Hornsey	-	-	-
H33400 TA Hostels	257	289	32
H34300 Housing Management ST	10	10	-
H35300 Housing Management BWF	12	12	-
H36300 Rent Accounts	-	-	=
H37210 Under Occupation	174	174	-
H40001 Repairs - Central Recharges	2	2	-
H40004 Responsive Repairs - Hostels	395	601	206
H40101 Water Rates Payable	32	32	-
H40104 HousMgmntRechg Cent	112 141	112	-
H40111 Other RentCollection	141	141	-
H40202 Management Special - Nth Tott	1 221	1 221	-
H40206 HousMgmntRechg Energ H40208 Special Services Cleaning	1,231 3,516	1,231 3,516	
H40209 Special Services Ground Maint	1,981	1,981	<u>-</u>
H40212 HRA Pest Control	297	297	-
H40213 Estate Controlled Parking	148	148	_
H40303 Supporting People Payments	1,898	1,898	_
H40309 Commercial Property - Expenditure	- 1,000	- 1,000	_
H40401 Bad Debt Provision - Dwellings	2,749	2,749	_
H40404 Bad Debt Provision - Leaseholders	188	188	-
H40406 Bad Debt Provisions - Hostels	68	68	-
H40801 HRA- Council Tax	611	611	-
UE0722 Managed Services Expenditure	14,172	14,410	238
H25600 Housing Delivery Team	-	-	-
H38002 Anti Social Behaviour Service	623	623	-
H39601 Interest Receivable	(251)	(251)	-
H40112 Corporate democratic Core	613	613	-
H40301 Leasehold Payments	-	-	-
H40305 Landlords Insurance - Tenanted	843	843	-
H40306 Landlords - NNDR	141	141	-
H40308 Landlords Insurance - Leasehold	1,978	1,978	-
H40500 HfH-Insourcing to LBH	535	535	-
H40501 Capital Financing Costs	14,861	13,667	(1,195)
H40601 Depreciation - Dwellings	20,919	20,919	-
H40805 ALMO HRA Management Fee	43,014	43,014	-
H40900 Community Benefit Society (CBS)	-	-	-
H60002 GF to HRA Recharges	3,330	3,330	-
H60003 Estate Renewal	1,397	1,397	-
H60004 HIERS/ Regeneration Team	1,333	1,333	-
UE0731 Retained Services Expenditure	89,335	88,141	(1,195)
Balance excluding HRA budgeted surplus	(8,889)	(8,889)	-
		` ' '	
H49000 Housing Revenue Account budgeted surplus	8,889	8,889	-
Balance of HRA Account	0	(0)	C

## Appendix 3 provides progress on savings 2022-23 delivery on a more detailed level.

MTFS Savings Ref	Saving proposal	2021-22 Undelivered	2022/23 £'000s	Total £'000	2022/23 Projected Full Year Savings £'000s	2022/23 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2022/23 Saving)	Comment on Delivery RAG Status & Actions plans to mitigate shortfall
People -	· Children's Services							
PC2	Reduce operational costs	0	250	250	250	0	Green	
PC3	Reduce the costs of placements	0	90	90	90	0	Green	
20/25- PE03	Invest to Save - Edge of Care	(223)	193	(30)	(30)	0	Green	
20/25- PE06	Invest to Save - Pause Project	(5)	501	496	496	0	Green	
20/25- PE13	Review of spend on transport and taxis		75	75	75	0	Green	
CH102	Maya Angelou Assessment and Contact Centre Traded Service	72	50	122	122	0	Green	
Total: C	hildren's Services	(18)	1,679	1,661	1,661	0		

MTFS Savings Ref	Saving proposal	2021-22 Undelivered	2022/23 £'000s	Total £'000	2022/23 Projected Full Year Savings £'000s	2022/23 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2022/23 Saving)	Comment on Delivery RAG Status & Actions plans to mitigate shortfall
People	Adults, Health & Communities							
B2.7	Haringey Learning Disability Partnership	500	1,430	1,930	1,700	(230)	Amber	Improving staffing retention to create a stable savings delivery team. Interlinking with commissioning team to discover best vfm providers.
B2.8	Mental Health	0	490	490	990	500	Green	
B2.9	Physical Support	0	1,070	1,070	1,070	0	Green	
PA6	Transfer of High Cost Day Opps	15		15	125	110	Green	
PA8	Investment of drug and alcohol savings in preventative services for adults and families, targeting health inequalities	0	100	100	100	0	Green	
PA9	Further savings to be delivered by Adults Services	180	180	360	80	(280)	Red	Changes in original model assumptions have caused delays in delivering reprofiled savings. Currently identifying mitigations.
AS101	Fast Track Financial Assessments	650		650	774	124	Green	
	Adults Delayed Savings - C19	0	710	710	0	(710)	Red	Changes in original model assumptions have caused delays in delivering reprofiled savings. Currently identifying mitigations.
HO1	Temporary accommodation reduction plan	573	0	573	0	(573)	Red	Efficiences achieved through delivery of the temporary accommodation supply plan are currently minimising the temporary accommodation budget overspend rather than delivering savings agaainst the budget. We are reviewing our approach to sourcing supply gien a currently very difficult housing market.
20/25- HO01	Transferring PSLs to the CBS	152	272	424	0	(424)	Red	There is no longer an intention to deliver this initiative.
HO102	HfH taking over the lease of PSL properties on their expiry	209	68	277	190	(87)	Amber	This years programme will only focus on New Acquisitions and PSL void properties - therefore reducing the expected savings as orginially forecasted savings of £340. Total annual future savings £190k
Total: A	dults, Health & Communities	2,279	4,320	6,599	5,029	(1,570)		
	I Management activities	2,273	2,176	4,449	261	-4,188	Red	Directors are continuing to work on their plans to deliver this
Total: A	dults, Health & Communities	4,552	6,496	11,048	5,290	-5,758		

MTFS Savings Ref	Saving proposal	2021-22 Undelivered	2022/23 £'000s	Total £'000	2022/23 Projected Full Year Savings £'000s	2022/23 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2022/23 Saving)	Comment on Delivery RAG Status & Actions plans to mitigate shortfall
<b>Placema</b>	aking & Housing							
20/25- EC01	Head Lease Acquisition Programme	0	100	100	50	(50)	Amber	We are expecting to mitigate part of this in the current year with backdated rent review income.
EC101	Additional Recharge to Housing Services	0	300	300	300	0	Green	On target
EC102	Additional Planning income from introducing new charges	200		200	200	0	Amber	Being mitigated from additional CIL admin Income
EC103	Reduction in Energy Consumption on corporate buildings	50		50	50	0	Amber	With energy proices on the rise it is difficult to mitigate this
HO101	Housing Team Salaries - increase HRA contribution	274	0	274		(274)		
Total:Pl	acemaking & Housing	274	400	674	600	(74)		

MTFS Savings Ref	Saving proposal	2021-22 Undelivered	2022/23 £'000s	Total £'000	2022/23 Projected Full Year Savings £'000s	2022/23 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2022/23 Saving)	Comment on Delivery RAG Status & Actions plans to mitigate shortfall
Culture, S	rategy & Engagement							
A6.3	FOBO - SSC		252	252		(252)	Amber	Directors are continuing to work on their plans to deliver this
20/25- YC10 - YC1	Additional sites for on street digital advertising & Out of home advertising income generation	26	56	82	82	0	Amber	Comms are projecting they will reach their £370k income target in this budget which includes £56k MTFS saving (and 21/22 shortfall). This does not show in SAP however, because there is a staff post in the budget line which is deducted from the income total. They will be looking to identify additional income opportunities in year with the aim of increasing income to off-set the cost of the post.
YC109	HR Savings		240	240	240	0	Green	
20/25- YC06	Libraries - Re-imaging our Libraries offer for a better future.	0	181	181	0	(181)	Red	The service secured capital to invest in libraries which was then intended to create revenue generation. However, due to the impact of Covid, the capital budget was not able to be drawn down due to lock-down and therefore the work was not taken forward. The impact post-Covid now means that a reassessment of priorities has identified that the original proposals are no longer applicable and there are no further plans to mitigate the shortfall this year.
Total:Cult	ure, Strategy & Engagement	26	729	755	322	(433)		
	Digital Together	660 <b>686</b>	2,250 <b>2,979</b>	2,910 3,665	50 <b>372</b>	(2,860)	Red	Work is underway to re-define the programme to better realise the benefits and re- assess the timeframe for delivery.
		989	2,979	3,000	3/2	(3,293)		

MTFS Savings Ref	Saving proposal	2021-22 Undelivered	2022/23 £'000s	Total £'000	2022/23 Projected Full Year Savings £'000s	2022/23 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2022/23 Saving)	Comment on Delivery RAG Status & Actions plans to mitigate shortfall
Corpora	ite Budgets							
A6.2	Audit and Risk Management	20		20	0	(20)	Red	The saving proposal was set many years ago with the intention of increasing assurances from other sources. This would require audit to provide assurances on fewer areas, thereby reducing the cost of internal audit. The Head of Audit and Risk Management has reviewed the level of assurances sought from audit which has increased - the savings cannot achieved.
Total:Corporate Budgets 2		20	0	20	0	(20)		
		20	0	20	0	(20)		

2022/23	Capital Monitoring @ Quarter One (Jun. 2022)			
Projection	on Sheet			APPENDIX 4
SCHEME REF	SCHEME NAME	22/23 Full year Revised	22/23 Qtr.1 Forecast	Budget Variance (Underspend)
		Budget	Outturn	/ Overspend
		(£'000)	(£'000)	(£'000)
101	Primary Sch - repairs & maintenance	6,238	4,984	(1,254)
102	Primary Sch - mod & enhance (Inc SEN)	23,884	23,875	(9)
103	Primary Sch - new places	0	21	21
109	Youth Services	75	0	(75)
110	Devolved Sch Capital	531	531	0
114	Secondary Sch - mod & enhance (Inc SEN)	3,456	5,380	1,924
117	Children Safeguarding & Social Care	26	26	0
118	Special Educational Needs Fund (New Provision Fund)	1,024	1,024	0
121	Pendarren House	2,684	911	(1,773)
122	Alternative Provision Strategy	600	0	(600)
123	Wood Green Youth Hub	1,050	1,019	(31)
124	In-Borough Residential Care Facility	500	500	0
199	P1 Other (inc Con't & Social care)	125	7	(118)
Childre	n's Services	40,193	38,278	(1,915)

The quarter one forecast outturn is showing an underspend variance of £1.9m against budget. This is largely due to £1.8m anticipated slippage and delays in works being carried out within the Pendarren House project budget. There are other variances within the major capital works on both Primary and Secondary School Modifications & Enhancements budgets.

Adults,	Health & Communities	13,251	11,119	(2,132)
222	Wood Green Integrated Care Hub	0	0	0
221	Social Care System Implementation	1,588	1,588	(0)
218	Social Emotional & Mental Health Provision	1,458	0	(1,458)
217	Burgoyne Road (Refuge Adaptations)	316	285	(31)
214	Osborne Grove Nursing Home	1,685	1,376	(309)
213	Canning Crescent Assisted Living	1,930	1,641	(289)
211	Community Alarm Service	177	177	0
209	Assistive Technology	1,944	1,944	0
208	Supported Living Schemes	865	820	(45)
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	3,288	3,288	(0)

Adults capital programme budget has decreased by £13.3m in quarter one. The main reason for the decrease is due to the following capital schemes budget being reprofiled to future years, as a result of project delays: (i) Osborne Grove Nursing Home - £5m, (ii) Supported Living Schemes - £4m, (iii) Burgoyne Road - £2.6m, (iv) Social Care System Implementation (liquidLogic) - £1.2m & (v) Wood Green Integrated Care Hub - £1m. In contrary to the above, Aids & Adaptations scheme budget has increased by £0.486m. The increase is an adjustment to the provisional budget to actual DFG 2022/23 grant award.

Adults quarter one position is reporting an underspend variance against budget of £2.1m. Reason for the variance can be attributed to the following capital programme schemes: Canning Crescent Assisted Living - £0.3m, Social Care System Implementation - £1.5m & Osborne Grove Nursing Home - £0.3m. There are other minor budget variances.

nviro	323       Parking Strategy       898       898         325       Parks Vehicles       720       360       (36         328       Street & Greenspace Greening Programme       250       250         329       Park Building Carbon Reduction and Improvement Programme       600       600         331       Updating the boroughs street lighting with energy efficient Led light bulbs       640       640         332       Disabled Bay/Blue Badge       433       429       (         333       Waste Management       468       307       (16         334       Parks Depot Reconfiguration       400       400         335       Streetspace Plan       4,971       0       (4,97         336       New River Sports & Fitness       451       451         337       OFM Assets       36       6       (3         338       Road Casualty Reduction       1,600       1,600         339       Wildflower Meadow Planting       80       80         119       School Streets       1,116       987       (12				
444	Marsh Lane	1,366	1,166	(200)	
				(129)	
339		80		C	
338	Road Casualty Reduction	1,600	1,600	C	
337	OFM Assets	36	6	(30)	
336	New River Sports & Fitness	451	451	(	
335	Streetspace Plan	4,971	0	(4,971)	
334	Parks Depot Reconfiguration	400	400	(	
333	Waste Management	468	307	(161	
332	Disabled Bay/Blue Badge	433	429	(4)	
331	Updating the boroughs street lighting with energy	640	640	(	
329	Park Building Carbon Reduction and Improvement	600	600	(	
328	Street & Greenspace Greening Programme	250	250	(	
325		720	360	(360	
				(	
322	Finsbury Park	304	304	(0	
321	MOPAC - Crime & Disorder Reduction	49	0	(49	
317	Down Lane MUGA	12	12	(	
314	Parkland Walk Bridges	550	550	(	
313	Active Life in Parks:	1,620	1,620	(0	
311	Parks Asset Management:	1,926	1,926	(	
310	Developer S106 / S278	250	250	(	
309	Local Implementation Plan(LIP)	1,000	1,000	(238	
305	Borough Parking Plan CCTV	1,024	766	(258) (258)	
304	·	1,009	439	(2	
303	Structures (Highways) Flood Water Management	1,009	1,009		
302 303	Borough Roads	9,565	9,565 460	(0	
301	Street Lighting	1,630	1,630	10	

Environment & Neighbourhoods capital programme budget has decreased by £3.4m in quarter one. The main reason for the decrease is due to the following capital schemes budget being reprofiled to future years: (i) Parkland Walk Bridges - £1.4m & (ii) Parks Building Carbon Reduction & Improvement - £1.75m. Similarly, Finsbury Park budget has been reduced by £300k, due to the anticipated level of revenue income.

Environment & Neighbourhoods quarter one position is reporting an underspend variance against budget of £6.2m. This can be largely attributed to the Streetspace Plan capital programme, which is still under review. There are other minor budget variances.

Tottenham Hale Green Space	2,702	2,701	(0)
Tottenham Hale Streets	7,430	7,431	0
Good Economy Recovery plan	987	982	(5)
Opportunity Investment Fund	491	625	134
Tottenham Heritage Action Zone (HAZ)	3,031	3,031	0
North Tott Heritage Initiative	360	360	(0)
Heritage building improvements	267	267	0
Low Carbon Zones	164	164	0
HALS Improvement Programme	45	45	0
Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	393	4	(389)
Future High Street Project	8,927	8,926	(0)
SIP - Northumberland PK BB & WorkSpace/Biz Support	1,601	710	(891)
Wood Green Regen Sites	281	281	(0)
District Energy Network (DEN)	300	95	(205)
Tailoring Academy Project	15	10	(5)
Enterprising Tottenham High Road (ETHR)	3,100	3,100	(0)
Tottenham High Road Strategy	211	211	0
Heart of Tottenham (HOT)	15	15	0
Wood Green Good Growth Fund	1,142	1,140	(2)
54 Muswell Hill Health Centre	100	0	(100)
Wood Green Regen (2)	1,888	1,886	(2)
Strategic Investment Pot	2,796	2,250	(546)
Strategic Property	0	0	0
Productive Valley Fund (SIP)	1,097	1,097	0
Liveable Seven Sisters (LSS)	0	0	0
	Tottenham Hale Streets Good Economy Recovery plan Opportunity Investment Fund Tottenham Heritage Action Zone (HAZ) North Tott Heritage Initiative Heritage building improvements Low Carbon Zones HALS Improvement Programme Replacement Cloud based IT solutions for Planning, Building Control & Land Charges Future High Street Project SIP - Northumberland PK BB & WorkSpace/Biz Support Wood Green Regen Sites District Energy Network (DEN) Tailoring Academy Project Enterprising Tottenham High Road (ETHR) Tottenham High Road Strategy Heart of Tottenham (HOT) Wood Green Good Growth Fund 54 Muswell Hill Health Centre Wood Green Regen (2) Strategic Investment Pot Strategic Property Productive Valley Fund (SIP)	Tottenham Hale Streets 7,430 Good Economy Recovery plan 987 Opportunity Investment Fund 491 Tottenham Heritage Action Zone (HAZ) 3,031 North Tott Heritage Initiative 360 Heritage building improvements 267 Low Carbon Zones 164 HALS Improvement Programme 45 Replacement Cloud based IT solutions for Planning, 393 Building Control & Land Charges 7,000 Future High Street Project 8,927 SIP - Northumberland PK BB & WorkSpace/Biz 1,601 Support Wood Green Regen Sites 281 District Energy Network (DEN) 300 Tailoring Academy Project 15 Enterprising Tottenham High Road (ETHR) 3,100 Tottenham High Road Strategy 211 Heart of Tottenham (HOT) 15 Wood Green Good Growth Fund 1,142 54 Muswell Hill Health Centre 100 Wood Green Regen (2) 1,888 Strategic Investment Pot 2,796 Strategic Property 0 Productive Valley Fund (SIP) 1,097	Tottenham Hale Streets         7,430         7,431           Good Economy Recovery plan         987         982           Opportunity Investment Fund         491         625           Tottenham Heritage Action Zone (HAZ)         3,031         3,031           North Tott Heritage Initiative         360         360           Heritage building improvements         267         267           Low Carbon Zones         164         164           HALS Improvement Programme         45         45           Replacement Cloud based IT solutions for Planning, Building Control & Land Charges         393         4           Future High Street Project         8,927         8,926           SIP - Northumberland PK BB & WorkSpace/Biz         1,601         710           Support         1,601         710           Wood Green Regen Sites         281         281           District Energy Network (DEN)         300         95           Tailoring Academy Project         15         10           Enterprising Tottenham High Road (ETHR)         3,100         3,100           Tottenham High Road Strategy         211         211           Heart of Tottenham (HOT)         15         15           Wood Green Good Growth Fund         1,142

493	Bruce Grove Yards (BGY)	0	0	0
4001	Maintenance of Tottenham Green Workshops	486	20	(466)
4002	Northumberland Park estate area public realm	995	750	(245)
4005	SME Workspace Intensification	3,971	2,150	(1,821)
4007	Tottenham Hale Decentralised Energy Network (DEN)	1,500	1,062	(438)
4008	Wood Green Decentralised Energy Network (DEN)	800	215	(585)
4009	Additional Carbon Reduction Project	0	0	0
4010	Selby Urban Village Project	820	818	(2)
4011	Commercial Property Remediation	4,918	4,918	(0)
4993	Pride in the High Road (PITHR)	0	0	0
316	Asset Management of Council Buildings	11,979	11,979	(0)
Placem	naking & Housing	62,812	57,244	(5,569)

Placemaking & Housing capital programme budget has decreased by £46.3m in quarter one. The main reason for the decrease is due to the following capital schemes budget being reprofiled to future years: (i) Selby Urban Village Project - £24.8m, (ii) North Tottenham DEN - £6.4m, (iii) Tottenham Hale DEN - £1.7m, (iv) Wood Green DEN - £2.2m, (v) Additional Carbon Reduction Project - £3.5m, (vi) Wood Green Regen - £6m, (vii) Good Economy Recovery Plan - £1m & (viii) Enterprise Tottenham High Road budget - £0.8m.

There are other inyear budget realignments mainly within the South Tottenham area and Wood Green regen budgets.

Placemaking & Housing quarter one position is reporting an underspend variance against budget of £5.6m. This can be largely attributed to various capital schemes which are being reviewed for completeness and validity, with the largest variance reported against SME Workspace Intensification £1.8m.

Placen	naking & Housing (Enabling Budgets)			
421	HRW Acquisition	50,908	46,318	(4,590)
429	Site Acq (Tott & Wood Green)	40,000	22,000	(18,000)
4003	Tottenham Hale Housing Zone Funding	11,021	11,021	0
4006	Acquisition of head leases	12,000	4,623	(7,377)
509	CPO - Empty Homes	8,673	0	(8,673)
512	Wholly Owned Company	5,000	0	(5,000)
Placen	naking & Housing Enabling Budgets	127,602	83,962	(43,640)

The Enabling Budget capital programme has decreased by £122.8m in quarter one. The main reason for the decrease is due to the following capital schemes budget being reprofiled to future years: (i) HRW Acquisition - £95m & (ii) Site Acquisition - £27.8m.

Furthermore, there is £9.143m budget transfer to Tottenham Hale Street budget, as part of the inyear budget realignment exercise proposed by the South Tottenham team.

Placemaking & Housing quarter one position is reporting an underspend variance against budget of £43.64m. This can be largely attributed to the following Enabling budgets: (i) Site Acq (Tott & Wood Green) - £18m, (ii) CPO Empty Homes - £8.7m, (iii) Acquisition of Head Leases - £7.4m, (iv) Wholly Owned Company £5m & (v) HRW Acquisitions - £4.6m

Culture	e, Strategy & Engagement	448       0       (44         0       16         1,246       1,246         2,000       545       (1,45         949       949         70       35       (3         500       500       (1,25         0       22       (1,25         1,258       0       (1,25         1,258       0       (1,25         1,500       500       (1,00         2,000       2,000       (1,00         2,000       2,000       (1,00         470       470       (14,18         14,188       0       (14,18         114       114       114         2,651       2,651       2,651		
699	P6 - Approved Capital Programme Contingency	1,533	1,533	(0)
330	Civic Centre Works	2,651	2,651	(0)
472	JLAC Match Fund	114	114	0
470	Wood Green Library & Customer Service Centre	14,188	0	(14,188)
464	Bruce Castle	651	651	(0)
447	Alexandra Palace - Maintenance	470	470	0
698	Responsiveness Fund	,		0
655	CCTV & Data Centre Move	1,500	500	(1,000)
653	Capital Support for IT Projects	750	750	0
652	Libraries - Re-imaging our Libraries offer for a better future	650	0	(650)
650	Connected Communities	1,258	0	(1,258)
639	Ways of Working	0	22	22
624	Digital Together	500	500	0
622	Customer First			(35)
607	Financial Management System Replacement	· ·	949	0
623	Wood Green Library	•	,	(1,455)
621	Libraries IT and Buildings upgrade	ŭ		0
606	Hornsey Library Refurbishment	_	J	16
605	Customer Services (Digital Transformation)	· ·	_	(448)
604	Continuous Improvement	1,162	1,162	(0)
602	Corporate IT Board	2,650	2,640	(10)
601	Business Imp Programme	65	35	(3)

Culture, Strategy & Engagement capital programme budget has decreased by £26.8m in quarter one. The main reason for the decrease is due to the following capital schemes budget being reprofiled to future years: (i) Civic Centre Works - £18.5m, (ii) Bruce Castle Museum - £5.9m, (iii) Capital Support for IT Projects - £0.144m, (iv) Financial Management System Replacement - £1.24m & (v) Corporate IT Board - £1m.

Culture, Strategy & Engagement quarter one position is reporting an underspend variance against budget of £19.04m. This can be largely attributed to the Wood Green Library & Customer Service Centre budget variance of £14.1m, which is under review. There are other variances within Wood Green Library of £1.5m, CCTV & Data Centre Move of £1m and Connected Communities - £1.26m.

TOTAL	GF CAPITAL PROGRAMME	312,582	234,128	(78,455)
HRA				
202	HRA - P2 Aids, Adap's & Assist Tech -Council	1,100	1,100	(0)
550	New Homes Acquisition	37,613	42,180	4,567
551	Existing Home Acquisitions - TA	34,216	15,537	(18,679)
552	HRA – P5 Carbon Reduction	7,407	4,398	(3,009)
553	HRA – P5 Fire Safety	6,120	6,930	810
554	Broadwater Farm Project	15,214	8,525	(6,689)
590	HRA - P5 Homes for Haringey (HFH)	43,981	44,060	79
599	New Homes Build Programme	138,723	64,715	(74,008)
TOTAL	HRA CAPITAL PROGRAMME	284,374	187,444	(96,930)

The Quarter 1 annual spend forecast is reporting an underspend of £96.93m compared to budget. This is due to anticipated reduction in spend within both the New Homes Build Programme (£74m) & TA Existing Home Acquisitions budget (£18.7m).

The forecast recognises the impact current cost inflation and rises in borrowing cost is having on the viability of schemes and ability to proceed with them in a timely manner.

# OVERALL CAPITAL PROGRAMME 596,956 421,572 (175,385)

The section below provides further information by Directorate on the Qtr 1 projected variances along with rationale for the proposed budget adjustments now presented

<u>Children's Services</u>. There are no adjustments required to this budget and there is a minor forecast variance of £1.915m in the corporate landlord budget which is being held as a contingency for emergency works.

Adults, Health & Communities. The Adults, Health & Communities budget has been reprofiled by £13.3m. The Osbourne Grove Nursing Home project has an adjustment of resources of £4m into future years and the Burgoyne Road (refuge adaptation) has reprofiled £2.6m into future years. The majority of the forecast variance relates to the Social, Emotional & Mental Health Provision scheme which is running behind schedule.

<u>Environment & Neighbourhoods.</u> The Environment & Neighbourhoods has revised it programme by £3.419m. The Parkland Walk Bridge scheme has been reviewed and this adjustment will more accurately align budgets with anticipated spend. The Park building Carbon Reduction and Improvement Programme is being aligned with the wider Council review of its buildings. The forecast variance is largely attributable to the Streetspace Plan, £4.971m. However, the budget is being reviewed and it is likely that the profiled spend will be amended in the next budget monitor.

Placemaking & Housing (scheme budgets). The Placemaking & Housing budget (excluding the enabling budgets) is being reprofiled by £41.840m. The most significant elements of this are: Selby Urban Village, £24.870m, which is to reflect anticipated spend; DEN programme, £10.248m, again to reflect anticipated spend; and Asset Management of Council Buildings, £4.7m, to correct an incorrect allocation. The residual forecast variance of £5.569m is related to a large number of small projected underspends where it is not proposed to reprofile as there could be an improvement in the projected expenditure. The Bruce Grove Public Convenience scheme is reporting a pressure of c£0.44m which arises from delays to the programme caused by Network Rail not providing approvals and to the poorer than surveyed state of the building. It is proposed to increase the budget by a virement from scheme 411 (Tottenham Heritage Action Zone - £3.031m budget), which will be a permanent reduction in that scheme's budget.

.

<u>Placemaking & Housing (enabling budgets).</u> The Placemaking & Housing enabling budgets are being reprofiled by £131.9m. The most significant elements of this are: the HRW scheme is being reprofiled by £95m to reflect the likely level of spend this year; the Strategic Acquisitions budget is being reprofiled by £27.760m which takes into account the acquisition of the Wards Corner properties and leaving a residual budget for any further acquisitions should they arise; and the Tottenham Hale Housing Zone budget is being reprofiled to reflect anticipated spend, £9.143m, (the totality of spend is grant funded).

The Acquisition of Headleases budget was created to enable the Council to acquire these in an effort to make savings in rent payable. All the head lessors have been contacted and have either declined to sell or demanded sums such that the acquisition would not be financially viable. It is proposed to delete the residual budget of £7.377m for 2022/23 and £13m in 2023/24, an overall reduction of £20.377m. It is also proposed that the Strategic Property scheme project budget is transferred to the Commercial Property Remediation project and the Strategic Property scheme will be deleted as this better describes the purpose of the budget.

<u>Culture, Strategy & Engagement</u>. The Culture, Strategy & Engagement budgets are being reprofiled by £26.776m. The major changes are to the Civic Centre budget which is reprofiling £18.45m into future years and the Bruce Castle Museum selfscheme is reprofiling £5.9m into future years.

A pressure has been identified in the replacement IT solution for the social care case management systems. The pressure is in part driven by legislative change and in part to adding functionality that will reduce the manual administrative processes. Including a request for a contingency of £0.2m, there is a cumulative pressure of £0.8m and it is proposed to fund this from the approved capital programme contingency which has a budget of £1.533m. The Wood Green Library and Customer Service Centre scheme. This scheme has been superseded by the Civic Centre expansion project and the work reviewing the overall presence of the Council in the Wood Green area. This review work is ongoing and once it has been developed to the appropriate stage, will be brought back to Cabinet for decision. It is proposed to delete this budget of £14.188m in this financial year, and £7m in 2023/23 and £6m in 2024/25. Reimaging Our Libraries Offer. The Council has invested considerable sums in refurbishing its libraries over the last few years and no further provision is required in the programme and it is proposed to delete the £0.65m budget in this financial year.

HRA The Quarter 1 annual spend forecast is reporting an underspend of £96.93m compared to budget. This is due to anticipated reduction in spend for this within both the New Homes Build Programme (£74m) & TA Existing Home Acquisitions budget (£18.7m). The underspend in the New Homes Build Programme is largely due to timing issues, with slippage on a number of key projects that were expected to spend heavily from the beginning of this year. The underspend in the TA Existing Homes Budget is due to changes in the way Right to Buy receipts can be used which has reduced the amount that can be spent on the acquisition of existing homes.

## 2022/27 (GF) CAPITAL MTFS BUDGET (INCLUDING 2021/22 C/F's) STORY BOARD AS AT QUARTER ONE - APPENDIX 5

		2022/23 Revised Budget	2022/23 (IN-YEAR) Budget Virement	2022/23 (FUTURE YEARS) Budget Virement	2022/23 Revised Budget (after Virement)	2023/24 Budget	2024/25 Budget	2025/26 Budget	2026/27 Budget	2022/23 - 26/27 Total
SCHEME REF	SCHEME NAME	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
101	Primary Sch - repairs & maintenance	6,238			6,238	5,000	5,000	5,000	1,000	22,238
102	Primary Sch - mod & enhance (Inc SEN)	23,884			23,884	13,480	11,000	4,000	0	52,364
103	Primary Sch - new places	0			0	0	0	0	0	0
109	Youth Services	75			75	0	0	0	0	75
110	Devolved Sch Capital	531			531	531	531	531	531	2,655
114	Secondary Sch - mod & enhance (Inc SEN)	3,456			3,456	270	270	270	0	4,264
117	Children Safeguarding & Social Care	26			26	0	0	0	0	26
118	Special Educational Needs Fund (New Provision Fund)	1,024			1,024	0	0	0	0	1,024
121	Pendarren House	2,684			2,684	2,913	70	0	0	5,667
122	Alternative Provision Strategy	600			600	1,800	4,800	4,500	300	12,000
123	Wood Green Youth Hub	1,050			1,050	0	0		0	1,050
124	In-Borough Residential Care Facility	500			500	2,700	3,000	0	0	6,200
199	P1 Other (inc Con't & Social care)	125			125	0	0	0	0	125
Childre	n's Services	40,193	0	0	40,193	26,694	24,671	14,301	1,831	107,688
201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	2,802	486		3,288	2,193	2,193	2,200	2,200	12,074
208	Supported Living Schemes	4,865		(4,000)	865	3,000	3,000	4,000	0	10,865
209	Assistive Technology	1,944			1,944	0	0	0	0	1,944
211	Community Alarm Service	177			177	177	177	177	177	885
213	Canning Crescent Assisted Living	1,930			1,930	0	0	0	0	1,930
214	Osborne Grove Nursing Home	6,685		(5,000)	1,685	34,504	2,545	1,094	5,000	44,829
217	Burgoyne Road (Refuge Adaptations)	2,916		(2,600)	316	2,600	0	0	0	2,916
218	Social Emotional & Mental Health Provision	1,458			1,458	600	600	0	0	2,658
221	Social Care System Implementation	2,787		(1,199)	1,588	1,199	0	0	0	2,787
222	Wood Green Integrated Care Hub	1,000		(1,000)	0	0	1,000	0	0	1,000
Adults	Health & Communities	26,564	486	(13,799)	13,251	44,273	9,515	7,471	7,377	81,887

302   Borough Roads	119	School Streets	1,116			1,116	600	600	0	0	2,316
303   Structures (Highways)   460   460   0   0   0   0   0   0   0   0   0		Street Lighting	1,630							-	7,069
Flood Water Management	302	Borough Roads	9,565			9,565	10,029	10,909	10,909	7,858	49,270
Sorough Parking Plan	303	Structures (Highways)	460			460	0	0	0	0	460
307   CCTV	304	Flood Water Management	1,009			1,009	710	0	0	0	1,719
309   Local Implementation Plan(LIP)   1,000   300   3	305	Borough Parking Plan	441			441	321	321	321	0	1,404
310   Developer \$106 / \$278   250   250   250   250   250   250   250   300   300   300   311   Parks Asset Management:	307	CCTV	1,024			1,024	550	0	0	0	1,574
311   Parks Asset Management:   1,926   1,926   775   300   300   300   300   313   Active Life in Parks:   1,620   1,620   230   230   230   230   230   230   230   230   314   Parkland Walk Bridges   1,923   (1,373)   550   3,458   2,000   2,000   2,000   2,000   317   Down Lane MUGA   12   12   0   0   0   0   0   0   0   0   0	309	Local Implementation Plan(LIP)	1,000			1,000	1,000	1,000	1,000	1,000	5,000
311   Parks Asset Management:   1,926   1,926   775   300   300   300   300   313   Active Life in Parks:   1,620   1,620   230   230   230   230   230   230   230   230   314   Parkland Walk Bridges   1,923   (1,373)   550   3,458   2,000   2,000   2,000   2,000   317   Down Lane MUGA   12   12   0   0   0   0   0   0   0   0   0	310	Developer S106 / S278	250			250	250	250	250	250	1,250
314   Parkland Walk Bridges   1,923   (1,373)   550   3,458   2,000   2,000   2,000   317   Down Lane MUGA   12   12   0   0   0   0   0   0   321   MOPAC - Crime & Disorder Reduction   49   49   0   0   0   0   0   0   322   Finsbury Park   600   (296)   304   600   1,000   0   0   0   0   323   Parking Strategy   898   898   0   0   0   0   0   0   0   325   Parks Vehicles   720   720   0   0   0   0   0   0   326   Street & Greenspace Greening Programme   250   250   175   175   75   75   75   329   Park Building Carbon Reduction and Improvement Programme   2,350   (1,750)   600   2,800   0   0   0   0   0   331   Updating the boroughs street lighting with energy efficient Led light bulbs   640   640   640   0   0   0   0   0   333   Waste Management   468   468   0   0   0   0   0   334   Parks Depot Reconfiguration   400   400   0   0   0   0   0   335   Streetspace Plan   4,971   4,971   0   0   0   0   0   0   336   New River Sports & Fitness   451   451   420   533   533   533   337   OFM Assets   36   36   200   0   0   0   0   0   0   0   0	311	·	1,926			1,926	775	300	300	300	3,601
317   Down Lane MUGA   12   12   0   0   0   0   0   0   0   321   MOPAC - Crime & Disorder Reduction   49   49   0   0   0   0   0   0   0   0   0	313	Active Life in Parks:	1,620			1,620	230	230	230	230	2,540
317   Down Lane MUGA   12   12   0   0   0   0   0   0   0   321   MOPAC - Crime & Disorder Reduction   49   49   0   0   0   0   0   0   0   0   0	314	Parkland Walk Bridges	1,923		(1,373)	550	3,458	2,000	2,000	2,000	10,008
322   Finsbury Park   600   (296)   304   600   1,000   0   0     323   Parking Strategy   898   898   0   0   0   0     325   Parks Vehicles   720   720   0   0   0   0     328   Street & Greenspace Greening Programme   250   250   175   175   75   75     329   Park Building Carbon Reduction and Improvement Programme   2,350   (1,750)   600   2,800   0   0   0     331   Updating the boroughs street lighting with energy efficient Led light bulbs   640   640   0   0   0   0     332   Disabled Bay/Blue Badge   433   433   0   0   0   0     333   Waste Management   468   468   0   0   0   0     334   Parks Depot Reconfiguration   400   400   0   0   0     335   Streetspace Plan   4,971   4,971   0   0   0   0     336   New River Sports & Fitness   451   451   420   533   533   533     337   OFM Assets   36   36   200   0   0   0     339   Wildflower Meadow Planting   80   80   80   0   0   0     444   Marsh Lane   1,366   1,366   0   0   0		•						-			12
323         Parking Strategy         898         0         0         0         0           325         Parks Vehicles         720         720         0         0         0         0           328         Street & Greenspace Greening Programme         250         250         175         175         75         75           329         Park Building Carbon Reduction and Improvement Programme         2,350         (1,750)         600         2,800         0         0         0           331         Updating the boroughs street lighting with energy efficient Led light bulbs         640         0 <td< td=""><td>321</td><td>MOPAC - Crime &amp; Disorder Reduction</td><td>49</td><td></td><td></td><td>49</td><td>0</td><td>0</td><td>0</td><td>0</td><td>49</td></td<>	321	MOPAC - Crime & Disorder Reduction	49			49	0	0	0	0	49
325   Parks Vehicles   720   720   0   0   0   0   0   0   0   0   328   Street & Greenspace Greening Programme   250   250   175   175   75   75   75   329   Park Building Carbon Reduction and Improvement Programme   2,350   (1,750)   600   2,800   0   0   0   0   0   0   0   0   0	322	Finsbury Park	600	(296)		304	600	1,000	0	0	1,904
328         Street & Greenspace Greening Programme         250         175         175         75           329         Park Building Carbon Reduction and Improvement Programme         2,350         (1,750)         600         2,800         0         0         0           331         Updating the boroughs street lighting with energy efficient Led light bulbs         640         0<	323	Parking Strategy	898			898	0	0	0	0	898
Park Building Carbon Reduction and Improvement Programme	325	Parks Vehicles	720			720	0	0	0	0	720
Improvement Programme   2,350   (1,750)   600   2,800   0   0   0   0   0   0   0   0   0	328	Street & Greenspace Greening Programme	250			250	175	175	75	75	750
331         Updating the boroughs street lighting with energy efficient Led light bulbs         640         0         0         0         0           332         Disabled Bay/Blue Badge         433         433         0         0         0         0           333         Waste Management         468         468         0         0         0         0           334         Parks Depot Reconfiguration         400         400         0         0         0         0           335         Streetspace Plan         4,971         4,971         0         0         0         0           336         New River Sports & Fitness         451         451         420         533         533         533           337         OFM Assets         36         36         200         0         0         6           338         Road Casualty Reduction         1,600	329		2,350		(1,750)	600	2,800	0	0	0	3,400
333         Waste Management         468         468         0         0         0         0           334         Parks Depot Reconfiguration         400         400         0	331	Updating the boroughs street lighting with	640			640	0	0	0	0	640
334         Parks Depot Reconfiguration         400         0         0         0         0         0           335         Streetspace Plan         4,971         0         0         0         0         0           336         New River Sports & Fitness         451         451         420         533         533         533           337         OFM Assets         36         36         200         0         0         6           338         Road Casualty Reduction         1,600         1,600         1,600         1,600         1,600           339         Wildflower Meadow Planting         80         80         0         0         0           444         Marsh Lane         1,366         1,366         0         0         0         0	332	, ,	433			433	0	0	0	0	433
335         Streetspace Plan         4,971         0         0         0         0           336         New River Sports & Fitness         451         451         420         533         533         533           337         OFM Assets         36         36         200         0         0         6           338         Road Casualty Reduction         1,600         1,600         1,600         1,600         1,600           339         Wildflower Meadow Planting         80         80         80         0         0         0           444         Marsh Lane         1,366         1,366         0         0         0         0										0	468
336       New River Sports & Fitness       451       451       420       533       533       533         337       OFM Assets       36       36       200       0       0       6         338       Road Casualty Reduction       1,600       <	334							0	0	0	400
337         OFM Assets         36         200         0         0         6           338         Road Casualty Reduction         1,600         1								-	-	-	4,971
338         Road Casualty Reduction         1,600<		·						533	533	533	2,470
339         Wildflower Meadow Planting         80         80         0         0         0           444         Marsh Lane         1,366         0         0         0         0								-	-	-	242
444 Marsh Lane 1,366 0 0 0 0		·						1,600	1,600	1,600	8,000
		ū						-	-	-	160
Environment & Neighbourhoods 37,288 (296) (3,123) 33,869 25,098 20,218 18,518 15,391 11			1,366			1,366	0	0	0	0	1,366
	<b>Enviro</b>	nment & Neighbourhoods	37,288	(296)	(3,123)	33,869	25,098	20,218	18,518	15,391	113,094

119	School Streets	1,116			1,116	600	600	0	0	2,316
301	Street Lighting	1,630			1,630	1,300	1,300	1,300	1,539	7,069
302	Borough Roads	9,565			9,565	10,029	10,909	10,909	7,858	49,270
303	Structures (Highways)	460			460	0	0	0	0	460
304	Flood Water Management	1,009			1,009	710	0	0	0	1,719
305	Borough Parking Plan	441			441	321	321	321	0	1,404
307	ССТУ	1,024			1,024	550	0	0	0	1,574
309	Local Implementation Plan(LIP)	1,000			1,000	1,000	1,000	1,000	1,000	5,000
310	Developer S106 / S278	250			250	250	250	250	250	1,250
311	Parks Asset Management:	1,926			1,926	775	300	300	300	3,601
313	Active Life in Parks:	1,620			1,620	230	230	230	230	2,540
314	Parkland Walk Bridges	1,923		(1,373)	550	3,458	2,000	2,000	2,000	10,008
317	Down Lane MUGA	12			12	, 0	0	. 0	0	12
321	MOPAC - Crime & Disorder Reduction	49			49	0	0	0	0	49
322	Finsbury Park	600	(296)		304	600	1,000	0	0	1,904
323	Parking Strategy	898			898	0	0	0	0	898
325	Parks Vehicles	720			720	0	0	0	0	720
328	Street & Greenspace Greening Programme	250			250	175	175	75	75	750
329	Park Building Carbon Reduction and Improvement Programme	2,350		(1,750)	600	2,800	0	0	0	3,400
331	Updating the boroughs street lighting with energy efficient Led light bulbs	640			640	0	0	0	0	640
332	Disabled Bay/Blue Badge	433			433	0	0	0	0	433
333	Waste Management	468			468	0	0	0	0	468
334	Parks Depot Reconfiguration	400			400	0	0	0	0	400
335	Streetspace Plan	4,971			4,971	0	0	0	0	4,971
336	New River Sports & Fitness	451			451	420	533	533	533	2,470
337	OFM Assets	36			36	200	0	0	6	242
338	Road Casualty Reduction	1,600			1,600	1,600	1,600	1,600	1,600	8,000
339	Wildflower Meadow Planting	80			80	80	0	0	0	160
444	Marsh Lane	1,366			1,366	0	0	0	0	1,366
Enviro	nment & Neighbourhoods	37,288	(296)	(3,123)	33,869	25,098	20,218	18,518	15,391	113,094

401	Tottenham Hale Green Space	4,978	(2,276)		2,702	2,055	4,849	0	0	9,606
402	Tottenham Hale Streets	111	7,319		7,430	800	1,319	0	0	9,549
4003	Tottenham Hale Housing Zone Funding	20,164	(9,143)		11,021	0	3,203	0	0	14,224
404	Good Economy Recovery plan	2,037		(1,050)	987	1,150	0	0	0	2,137
406	Opportunity Investment Fund	491			491	0	0	0	0	491
411	Tottenham Heritage Action Zone (HAZ)	1,072	1,959		3,031	1,200	0	0	0	4,231
415	North Tott Heritage Initiative	76	284		360	0	0	0	0	360
418	Heritage building improvements	267			267	0	0	0	0	267
421	HRW Acquisition	145,908		(95,000)	50,908	38,180	12,200	4,600	112,600	218,488
429	Site Acq (Tott & Wood Green)	67,760		(27,760)	40,000	10,000	12,000	27,760	0	89,760
452	Low Carbon Zones	191	(27)		164	0	0	0	0	164
454	HALS Improvement Programme	0	45		45	0	0	0	0	45
455	Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	393			393	0	0	0	0	393
457	Future High Sreeet Project	3,124	8,011		11,135	0	0	0	0	11,135
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	1,601			1,601	0	0	0	0	1,601
459	Wood Green Regen Sites	213	68		281	0	0	0	0	281
465	District Energy Network (DEN)	6,672		(6,372)	300	3,500	1,771	6,372	0	11,943
471	Tailoring Academy Project	15			15	0	0	0	0	15
473	Enterprising Tottenham High Road (ETHR)	3,086	(1,442)	(752)	892	752	0	0	0	1,644
474	Tottenham High Road Strategy	587	(376)		211	0	0	0	0	211
475	Heart of Tottenham (HOT)	0	15		15	0	0	0	0	15
478	Wood Green Good Growth Fund	215	927		1,142	0	0	0	0	1,142
479	54 Muswell Hill Health Centre	100			100	0	0	0	0	100

480	Wood Green Regen (2)	8,873	(995)	(5,990)	1,888	7,750	8,664	7,627	5,990	31,918
481	Strategic Investment Pot	3,981	(1,185)		2,796	0	0	0	0	2,796
482	Strategic Property	4,918	(4,918)		0	0	0	0	0	0
483	Productive Valley Fund (SIP)	(88)	1,185		1,097	0	0	0	0	1,097
488	Liveable Seven Sisters (LSS)	2,250	(2,250)		0	1,019	0	0	0	1,019
493	Bruce Grove Yards (BGY)	1,670	(1,670)		0	218	0	0	0	218
4001	Maintenance of Tottenham Green Workshops	486			486	0	0	0	0	486
4002	Northumberland Park estate area public realm	995			995	0	0	0	0	995
4005	SME Workspace Intensification	3,971			3,971	4,000	0	0	0	7,971
4006	Acquisition of head leases	12,000			12,000	13,000	0	0	0	25,000
4007	4007 Tottenham Hale Decentralised Energy Network (DEN)			(1,723)	1,500	5,000	7,000	7,500	1,723	22,723
4008	Wood Green Decentralised Energy Network (DEN)	2,953		(2,153)	800	2,500	7,500	7,500	2,153	20,453
4009	Additonal Carbon Reduction Project	3,500		(3,500)	0	6,500	3,000	4,000	0	13,500
4010	Selby Urban Village Project	25,580		(24,760)	820	25,000	15,000	21,416	24,760	86,996
4011	Commercial Property Remediation	0	4,918		4,918	3	0	0	0	4,921
316	Asset Management of Council Buildings	16,679	(4,700)		11,979	4,381	5,500	6,100	2,000	29,960
4993			(432)		0	0	0	0	0	0
Placen	Placemaking & Housing		(4,682)	(169,060)	176,742	127,007	82,006	92,875	149,226	627,856
509	CPO - Empty Homes	8,673			8,673	1,000	0	0	0	9,673
512	Wholly Owned Company	5,000			5,000	0	0	0	0	5,000
Placen	naking & Housing	13,673	0	0	13,673	1,000	0	0	0	14,673

330	Civic Centre Works	21,101		(18,450)	2,651	31,950	14,000	3,750	500	52,851
601	Business Imp Programme	65			65	0	0	0	0	65
602	Corporate IT Board	3,650		(1,000)	2,650	3,000	500	0	0	6,150
604	Continuous Improvement	1,162			1,162	950	950	950	950	4,962
605	Customer Services (Digital Transformation)	448			448	0	0	0	0	448
607	Financial Management System Replacement	2,186		(1,237)	949	1,237	0	0	0	2,186
622	Customer First	70			70	0	0	0	0	70
624	Digital Together	500			500	0	0	0	0	500
639	Ways of Working	0			0	0	0	0	0	0
650	Connected Communities	1,258			1,258	0	0	0	0	1,258
653	Capital Support for IT Projects	894		(144)	750	450	450	450	144	2,244
655	CCTV & Data Centre Move	1,500			1,500	1,000	1,500	500	0	4,500
698	Responsiveness Fund	2,000			2,000	0	0	0	0	2,000
464	Bruce Castle	6,551		(5,900)	651	8,500	5,000	5,900	0	20,051
447	Alexandra Palace - Maintenance	470			470	470	470	470	470	2,350
470	Wood Green Library & Customer Service Centre				14,188	7,000	6,000	0	0	27,188
472	JLAC Match Fund	114			114	0	0	0	0	114
606	Hornsey Library Refurbishment	0			0	0	0	0	0	0
621	Libraries IT and Buildings upgrade	1,246			1,246	0	0	0	0	1,246
623	Wood Green Library	2,000			2,000	0	0	0	0	2,000
652	Libraries - Re-imaging our Libraries offer for a better future	650			650	0	0	0	0	650
699	P6 - Approved Capital Programme Contingency	1,578	(45)		1,533	0	0	0	0	1,533
Culture	, Strategy & Engagement	61,631	(45)	(26,731)	34,855	54,557	28,870	12,020	2,064	132,366
TOTAL	GF CAPITAL PROGRAMME	529,833	(4,538)	(212,713)	312,582	278,629	165,279	145,185	175,889	1,077,564

Vireme	nts for Cabinet A	Approval					Appendix 6
Transfers	from Reserves & Co	ntingencies (2022/23) -	for noting				
Period	riod Directorate Service/AD Area Rev/ Cap		In year	Next year	Reason for budget changes	Description	
Virements	rements for Approval (2022/23)						
5	Corporate Finance	Non-Service Revenue	Rev	3,907,000	3,907,000	Budget Alignment	Realignment of Treasury budgets to reflect where actual costs are charged to
5	Various	Various	Rev	59,671,710	59,671,710	Budget Allocation	Transfer of Homes for Haringey budgets into the Council
		Total 2022/23		63,578,710	63,578,710		

**n.b.** the virement in relation to the Transfer of Homes for Haringey budgets is purely a technical one to enact the Council's decision to insource Homes for Haringey functions. Where appropriate, costs will be recharged to the HRA.

## Proposed GF Capital Virements for Quarter One (2022/23)

Schem		Scheme Description	Budget Adjustment	
, , , , , , , , , , , , , , , , , , , ,	Number		(Virement) (£'000)	Schama Dascrintian
Adults, Health & Communities	201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	486	Scheme Description Increase in provisional budget in alignment to2022/23 DFG grant award
Adults, Health & Communities	208	Supported Living Schemes	(4,000)	Budget reprofiled to future years
Adults, Health & Communities	214	Osborne Grove Nursing Home	(5,000)	Budget reprofiled to future years
Adults, Health & Communities	217	Burgoyne Road (Refuge Adaptations)	(2,600)	Budget reprofiled to future years
Adults, Health & Communities	221	Social Care System Implementation	(1,199)	Budget reprofiled to future years
Adults, Health & Communities	222	Wood Green Integrated Care Hub	(1,000)	Budget reprofiled to future years
			(13,313)	
Environment & Neighbourhoods	314	Parkland Walk Bridges	(1,373)	Budget reprofiled to future years
Environment & Neighbourhoods	322	Finsbury Park	(296)	Reduction to provisional budget inline with anticipated level of Finsbury park revenue income
Environment & Neighbourhoods	329	Park Building Carbon Reduction and Improvement Programme	(1,750)	Budget reprofiled to future years
			(3,419)	

	1			
Placemaking & Housing	401	Tottenham Hale Green Space	(2,276)	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	402	Tottenham Hale Streets	7,319	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	4003	Tottenham Hale Housing Zone Funding	(9,143)	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	411	Tottenham Heritage Action Zone (HAZ)	1,959	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	473	Enterprising Tottenham High Road (ETHR)	(1,442)	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	474	Tottenham High Road Strategy	(376)	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	475	Heart of Tottenham (HOT)	15	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	415	North Tott Heritage Initiative	284	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	457	Future High Street Project	8,011	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	488	Liveable Seven Sisters (LSS)	(2,250)	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	493	Bruce Grove Yards (BGY)	(1,670)	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery
Placemaking & Housing	4993	Pride in the High Road (PITHR)	(432)	South Tottenham inyear budget realignment across various capital schemes, in line with service delivery

Housing Housing Add Good Economy Recovery Placemaking & Housing Pl	Diagonalina 0	1	Catananiaina Tattanham Limb		Dudget veryefiled to fixture
Housing Placemaking &		473		(752)	,
Placemaking & Housing Property Remediation Property Remediation Placemaking & Housing Property Remediation Placemaking & Housing Pla	•	404		(1,050)	
Placemaking & Housing	Placemaking &	421	HRW Acquisition	(95,000)	Budget reprofiled to future
Housing 452 Low Carbon Zones (27) loss of TfL LIP funding in this FY  Placemaking & 454 HALS Improvement Programme 45 Budget transfer from Capital Contingency  Placemaking & 459 Wood Green Regen Sites 68 across Wood Green Regen capital schemes, in line with service delivery  Placemaking & 478 Wood Green Good Growth Fund 927 Inyear budget realignment across Wood Green Regen capital schemes, in line with service delivery  Placemaking & 480 Wood Green Regen (2) (995) Inyear budget realignment across Wood Green Regen capital schemes, in line with service delivery  Placemaking & 480 Wood Green Regen (2) (5,990) Budget realignment across Wood Green Regen capital schemes, in line with service delivery  Placemaking & 480 Wood Green Regen (2) (5,990) Budget reprofiled to future years  Placemaking & 481 Strategic Investment Pot (1,185) Budget transfer to Productive Valley Fund (SIP)  Placemaking & 483 Productive Valley Fund (SIP) 1,185 Budget transfer from Strategic Investment Pot Placemaking & 482 Strategic Property (4,918) Budget transfer for Commercia Property Remediation  Placemaking & 481 Commercial Property 4 918 Budget transfer from Strategic Property Remediation	Placemaking &	429	• •	(27,760)	Budget reprofiled to future years
Housing 454 Programme 45 Contingency  Placemaking & Housing 459 Wood Green Regen Sites 68 Inyear budget realignment across Wood Green Regen capital schemes, in line with service delivery  Placemaking & Housing 480 Wood Green Regen (2) Inyear budget realignment across Wood Green Regen capital schemes, in line with service delivery  Placemaking & Housing 480 Wood Green Regen (2) (995) Inyear budget realignment across Wood Green Regen capital schemes, in line with service delivery  Placemaking & Housing 480 Wood Green Regen (2) (5,990) Budget reprofiled to future years  Placemaking & Housing 481 Strategic Investment Pot (1,185) Budget transfer to Productive Valley Fund (SIP)  Placemaking & Housing 483 Productive Valley Fund (SIP) 1,185 Budget transfer from Strategic Investment Pot Placemaking & Housing 482 Strategic Property (4,918) Budget transfer to Commercia Property Remediation  Placemaking & Housing 4011 Commercial Property 4018 Budget transfer from Strategic Property Remediation		452	Low Carbon Zones	(27)	loss of TfL LIP funding in this
Placemaking & Housing  Productive Valley Fund (SIP)  Placemaking & Housing  Placemaking		454	-	45	Contingency
Placemaking & Housing 480 Wood Green Regen (2) Wood Green Regen (2) Inyear budget realignment across W		459	Wood Green Regen Sites	68	across Wood Green Regen capital schemes, in line with
Placemaking & Housing  Budget transfer to Commercial Property  Property Remediation  Commercial Property  A 918  Budget transfer from Strategic Property Remediation		478		927	across Wood Green Regen capital schemes, in line with
Placemaking & Housing  Budget transfer from Strategic Property  Placemaking & Housing  Budget transfer from Strategic Property  Budget transfer to Commercial Property  Budget transfer from Strategic Property A 918  Budget transfer from Strategic Property A 918		480	Wood Green Regen (2)	(995)	Inyear budget realignment across Wood Green Regen capital schemes, in line with
Placemaking & 481 Strategic Investment Pot (1,185) Budget transfer to Productive Valley Fund (SIP)  Placemaking & 483 Productive Valley Fund (SIP) 1,185 Budget transfer from Strategic Investment Pot  Placemaking & 482 Strategic Property (4,918) Budget transfer to Commercia Property Remediation  Placemaking & 4011 Commercial Property 4 918 Budget transfer from Strategic Property Remediation		480	Wood Green Regen (2)	(5,990)	Budget reprofiled to future
Placemaking & Housing  Productive Valley Fund (SIP)  1,185  Budget transfer from Strategic Property  Property Remediation  Productive Valley Fund (SIP)  1,185  Budget transfer from Strategic Property  Property Remediation  Placemaking & Housing  Productive Valley Fund (SIP)  1,185  Budget transfer from Strategic Property  Property Remediation  Property Remediation		481	Strategic Investment Pot	(1,185)	
Placemaking & 482 Strategic Property (4,918) Budget transfer to Commercial Property Property Remediation  Placemaking & 4011 Commercial Property 4 918 Budget transfer from Strategic		483	Productive Valley Fund (SIP)	1,185	Budget transfer from Strategic
S I AITT I S A GIR I S		482	Strategic Property	(4,918)	Budget transfer to Commercial Property Remediation
	•	4011		4,918	Budget transfer from Strategic Property
Placemaking & District Energy Network (DEN) Budget reprofiled to future years	_	465		(6,372)	Budget reprofiled to future
Placemaking & Tottenham Hale Housing 4007 Decentralised Energy Network (DEN)  Tottenham Hale Decentralised Energy Network (DEN)  Budget reprofiled to future years	Placemaking &	4007	Decentralised Energy	(1,723)	• '
Placemaking & 4008 Wood Green Decentralised Housing Wood Green Decentralised Energy Network (DEN) Budget reprofiled to future years		4008		(2,153)	• '
Placemaking & 4009 Additional Carbon Reduction Project (3,500) Budget reprofiled to future years	Placemaking &	4009	Additional Carbon Reduction	(3,500)	Budget reprofiled to future
Placemaking & Housing 4010 Selby Urban Village Project (24,760) Budget reprofiled to future years	Placemaking &	4010		(24,760)	Budget reprofiled to future
Placemaking & 316 Asset Management of (4.700) Technical virement error		240	Asset Management of	(4.700)	
Housing   Council Buildings   Correction	Housing	316	Council Buildings	(4,700)	correction

Culture, Strategy & Engagement	699	P6 - Approved Capital Programme Contingency	(45)	Budget transfer to HALS Improvement Programme
Culture, Strategy & Engagement	330	Civic Centre Works	(18,450)	Budget reprofiled to future years
Culture, Strategy & Engagement	602	Corporate IT Board	(1,000)	Budget reprofiled to future years
Culture, Strategy & Engagement	607	Financial Management System Replacement	(1,237)	Budget reprofiled to future years
Culture, Strategy & Engagement	653	Capital Support for IT Projects	(144)	Budget reprofiled to future years
Culture, Strategy & Engagement	464	Bruce Castle	(5,900)	Budget reprofiled to future years
			(26,776)	
		OVERALL TOTAL =	(217,251)	

## Write off Summary Report - Quarter 1

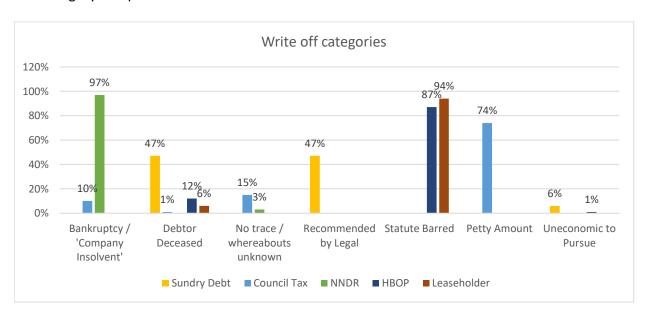
All Council debt is considered recoverable; the Corporate Debt Management Service makes every effort to collect charges due to the Council. However, in some circumstances it is appropriate to write off a debt when all forms of recovery action have been exhausted.

This quarterly report is for information purposes only, which details the debts that were submitted for write off for the Financial Period 1<sup>st</sup> April 2022 to 30<sup>th</sup> June 2022 **(Q1).** These relate to delinquent accounts where all forms of recovery action had been fully exhausted.

Council Debt is written off in line with the instructions set out within the Financial Regulations, following Legal advice, Court instruction or in accordance with the Limitations Act 1980. These sums have all been approved by the Director of Finance under his delegated authority and, where appropriate, the Lead Member for Finance. They have been adequately provided for in the Council's Bad Debt Provisions. The table below summarises the Q1 write off by service type, value and volume.

	Quarter 1 Write Off, Financial Period 1st April 2022 - 30th June 2022											
Service	Council Tax	NNDR (Business Rates)	HBOP (Housing Benefit Overpayments)	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total			
Under £50k	£27,855.44	£364,445.06	£47,397.82	£0.00	£18,930.30	£0.00	£56,364.07	£0.00	£514,992.69			
Volume	145	33	128	0	17	0	17	0	340			
Over £50k	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00			
Volume	0	0	0	0	0	0	0	0	0			
Total Value	£27,855.44	£364,445.06	£47,397.82	£0.00	£18,930.30	£0.00	£56,364.07	£0.00	£514,992.69			
Total Volume	145	33	128	0	17	0	17	0	340			

The category composition of the above write offs is shown below:



A significant write off submission is expected from Parking services this year relating to legacy uncollectable debts.